

# Accepted Manuscript

Invited Review

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PII: S0377-2217(13)00563-8

DOI: <http://dx.doi.org/10.1016/j.ejor.2013.06.055>

Reference: EOR 11773

To appear in: *European Journal of Operational Research*

Received Date: 11 December 2012

Accepted Date: 29 June 2013

Please cite this article as: SteadieSeifi, M., Dellaert, N., Nuijten, W., Van Woensel, T., Raoufi, R., Multimodal Freight Transportation Planning: A Literature review, *European Journal of Operational Research* (2013), doi: <http://dx.doi.org/10.1016/j.ejor.2013.06.055>

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# Multimodal Freight Transportation Planning: A Literature review

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## Abstract

Multimodal transportation offers an advanced platform for more efficient, reliable, flexible, and sustainable freight transportation. Planning such a complicated system provides interesting areas in Operations Research. This paper presents a structured overview of the multimodal transportation literature from 2005 onward. We focus on the traditional strategic, tactical, and operational levels of planning, where we present the relevant models and their developed solution techniques. We conclude our review paper with an outlook to future research directions.

*Keywords:* Freight Transportation Planning, Multimodal, Intermodal, Co-modal, Synchronodal, Review

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## 1. Introduction

Freight transportation is a key supply chain component to ensure the efficient movement and timely availability of raw materials and finished products (Crainic, 2003). Demand for freight transportation results from producers and consumers who are geographically apart from each other. Following trade globalization, the conventional road mode is no longer an all-time feasible solution, necessitating other means of transportation (and their combinations). In this regard, in 2010 about 45.8% of total freight transportation in European union countries were transported via road, 36.9% via sea, around 10.2% via rail, and 3.8% via inland waterways (EUROSTAT, 2012).

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The freight transportation market has witnessed several trends. In many parts of the world, new markets are rising and the customer base is growing. Furthermore, several trade regulations encourage easier and smoother international trade. Following the economic crisis in 2008, many industries browsed their business processes in order to decrease their costs and increase performance. As a consequence, shippers, carriers, and Logistics Service Providers (LSP) were urged to work at lower cost, while still maintaining high quality. Companies saw the solution in more cooperation and integration, as such utilizing resources more efficiently.

Besides economic factors, environmental concerns are high on the agenda. New regulations and taxes were raised to encourage companies to shift to more sustainable solutions. Clearly, in this context, efficient and effective transportation is needed, as the transportation cost share in the supply chain is significant (Ghiani et al., 2013).

A transportation chain is basically partitioned in three segments: *pre-haul* (or first mile for the pickup process), *long-haul* (door-to-door transit of containers), and *end-haul* (or last mile for the delivery process). In most cases, the pre-haul and end-haul transportation is carried out via road, but for the long-haul transportation, road, rail, air and water modes can be considered. As pointed out, long-haul transportation usually involves combining different modes, but also in pre- and end-haul transportation, more and more multimodal systems are observed (using a combination of trucks and bicycles in city logistics, for instance).

All literature discussed in this review paper focuses on multimodal freight transportation, most of which is containerized (growing around 15% annually). Key reasons for containerization are an increase in the safety of cargo, reduction of handling costs, standardization, and accessibility to multiple modes of transportation (Crainic and Kim, 2007).

The research in the area of multimodal transportation planning accelerated during the last decade, urging for an update. The chapter of Crainic and Kim (2007) on intermodal transportation, the review papers of Christiansen et al. (2007) and Bektaş and Crainic (2008), are the most recent review papers on multimodal transportation planning problems. These reviews cover the literature up to 2005. Therefore, this review paper includes research from 2005 onwards. Public transportation, the 'pure' pre-haul and end-haul transportation problems and city distribution planning are out of scope. The interested reader is referred to Laporte (2009) for an overview on vehicle routing solution developments and Parragh et al. (2008) for a review

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9 on pickup and delivery problems. To keep the length of this paper reason-  
10 able, the operational planning of multimodal terminals is also out of scope.  
11 The review paper by Stahlbock and Voß (2008) gives a nice overview in this  
12 field.  
13

14 Over the years, different terminologies circulate in the literature and in  
15 the industry: *multimodal*, *intermodal*, *co-modal*, and more recently, *synchro-*  
16 *modal* transportation. We give a definition for each here.  
17

18 **Multimodal transportation:** Multimodal freight transportation is de-  
19 fined as the transportation of goods by a sequence of at least two different  
20 modes of transportation (UNECE, 2009). The unit of transportation can be  
21 a box, a container, a swap body, a road/rail vehicle, or a vessel. As such,  
22 the regular and express delivery system on a regional or national scale, and  
23 long-distance pickup and delivery services are also examples of multimodal  
24 transportation.  
25

26 **Intermodal transportation:** Intermodal freight transportation is de-  
27 fined as a particular type of multimodal transportation where the load is  
28 transported from an origin to a destination in one and the same intermodal  
29 transportation unit (e.g. a TEU<sup>1</sup> container) without handling of the goods  
30 themselves when changing modes (Crainic and Kim, 2007). Intermodal ter-  
31 minals around the globe give companies the flexibility and the economies of  
32 scale of using multiple modes.  
33

34 **Co-modal transportation:** This type of transportation focuses on the  
35 efficient use of different modes on their own and in combination. Co-modality  
36 is defined by the Commission of the European Communities (CEC, 2006) as  
37 the use of two or more modes of transportation, but with two particular  
38 differences from multimodality: i) it is used by a group or consortium of  
39 shippers in the chain, and ii) transportation modes are used in a smarter  
40 way to maximize the benefits of all modes, in terms of overall sustainability  
41 (Verweij, 2011).  
42

43 **Synchromodal transportation:** Synchromodal freight transportation  
44 is positioned as the next step after intermodal and co-modal transportation,  
45 and involves a structured, efficient and synchronized combination of two or  
46 more transportation modes. Through synchromodal transportation, the car-  
47 riers or customers select independently at any time the best mode based on  
48 the operational circumstances and/or customer requirements (Verweij, 2011).  
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<sup>1</sup>Twenty-foot Equivalent Unit  
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It is striking to see the common aspects in all definitions: the use of more than one transportation mode. Of course, the devil is in the details and some definitions put more emphasis on certain aspects of the transportation process. Synchromodal emphasizes the (real-time) flexibility aspect, intermodal focuses on the same loading unit, and co-modal adds resource utilization. Note, however, that the basic definition of multimodal transportation does not exclude any of the other definitions. In our view, the definition of multimodal transportation is still valid and should be used rather than developing new definitions and/or new words. Multimodal is the broadest definition and includes the other notions. Additionally, the relevant Operations Research (OR) literature does not provide any additional explanations on the characteristics and (conceptual) formulations. Our review reveals that in the literature, multimodal and intermodal are used interchangeably. No OR literature is found where co-modal or synchromodal is used. In what follows, we use *multimodal* consistently.

The structure of our paper is similar to the previous review papers and is based on the decision horizon of the planning problems: *strategic*, *tactical*, and *operational* planning. In Section 2, we cover the recent literature on strategic planning problems. Section 3 presents the recent developments on tactical planning problems and Section 4 gives an overview on recent papers about operational planning problems. Finally, in Section 5 we provide overall conclusions and a fundamental perspective for future research. In total, we reviewed 78 papers, of which 28 papers are on strategic planning, 37 papers on tactical planning, and 13 papers on operational planning problems. We approached the different papers by looking at their motivations, the characteristics of the different encountered problems, and their respective solution methods. Every section then was built around more or less the same structure: (1) a description of the conceptual and mathematical models (2) the solution methods used and (3) the opportunities for future research based on the identified gaps.

## 2. Strategic Planning Problems

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In this section, strategic planning issues encountered in multimodal freight transportation and the future development directions are presented. Strategic planning problems relate to investment decisions on the present infrastructures (networks). Table 1 and Figure 1 provide a structured view of the recent literature.

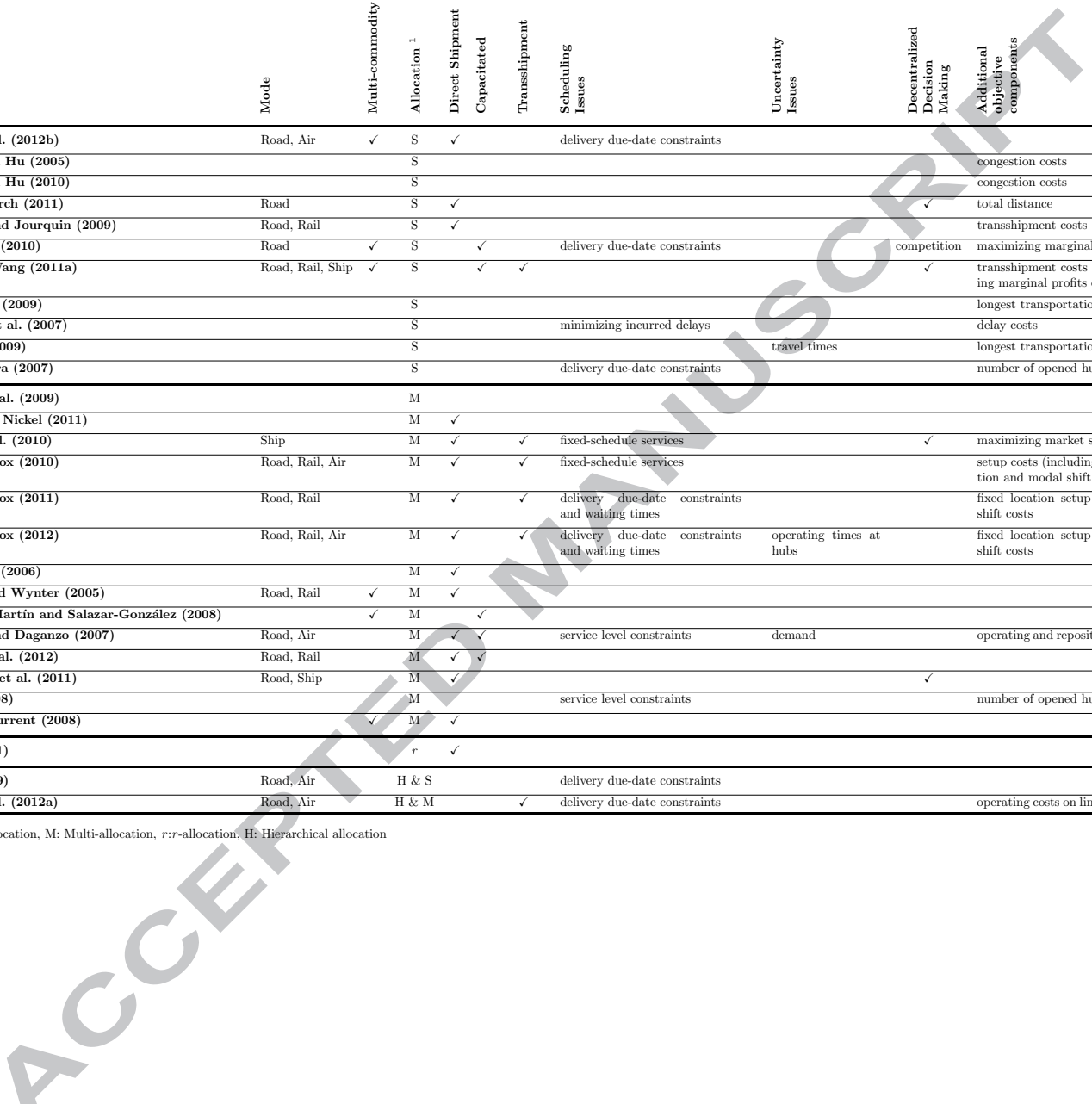
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Table 1: Practical aspects of strategic planning problems

Reference	Mode	Multi-commodity	Allocation <sup>1</sup>	Direct Shipment	Capacitated	Transshipment	Scheduling Issues	Uncertainty Issues	Decentralized Decision Making	Additional objective components
Alumur et al. (2012b)	Road, Air	✓	S	✓			delivery due-date constraints			
Elhedhli and Hu (2005)			S							congestion costs
Elhedhli and Hu (2010)			S							congestion costs
Lei and Church (2011)	Road		S	✓					✓	total distance
Limboung and Jourquin (2009)	Road, Rail		S	✓						transshipment costs
Lin and Lee (2010)	Road	✓	S		✓		delivery due-date constraints		competition	maximizing marginal profit
Meng and Wang (2011a)	Road, Rail, Ship	✓	S		✓	✓			✓	transshipment costs in maximizing marginal profits of carriers
Meyer et al. (2009)			S							longest transportation path
Rodríguez et al. (2007)			S				minimizing incurred delays			delay costs
Sim et al. (2009)			S					travel times		longest transportation path
Tan and Kara (2007)			S				delivery due-date constraints			number of opened hubs
Camargo et al. (2009)			M							
Gelareh and Nickel (2011)			M	✓						
Gelareh et al. (2010)	Ship		M	✓		✓	fixed-schedule services		✓	maximizing market share
Ishfaq and Sox (2010)	Road, Rail, Air		M	✓		✓	fixed-schedule services			setup costs (including fixed location and modal shift costs)
Ishfaq and Sox (2011)	Road, Rail		M	✓		✓	delivery due-date constraints and waiting times			fixed location setup and modal shift costs
Ishfaq and Sox (2012)	Road, Rail, Air		M	✓		✓	delivery due-date constraints and waiting times	operating times at hubs		fixed location setup and modal shift costs
Marín et al. (2006)			M	✓						
Racunica and Wynter (2005)	Road, Rail	✓	M	✓						
Rodríguez-Martín and Salazar-González (2008)		✓	M	✓						
Smilowitz and Daganzo (2007)	Road, Air		M	✓	✓		service level constraints	demand		operating and repositioning costs
Sørensen et al. (2012)	Road, Rail		M	✓	✓					
Vasconcelos et al. (2011)	Road, Ship		M	✓					✓	
Wagner (2008)			M				service level constraints			number of opened hubs
Yoon and Current (2008)		✓	M	✓						
Yaman (2011)			r	✓						
Yaman (2009)	Road, Air		H & S				delivery due-date constraints			
Alumur et al. (2012a)	Road, Air		H & M			✓	delivery due-date constraints			operating costs on links and hubs

<sup>1</sup> S: Single allocation, M: Multi-allocation, r:r-allocation, H: Hierarchical allocation

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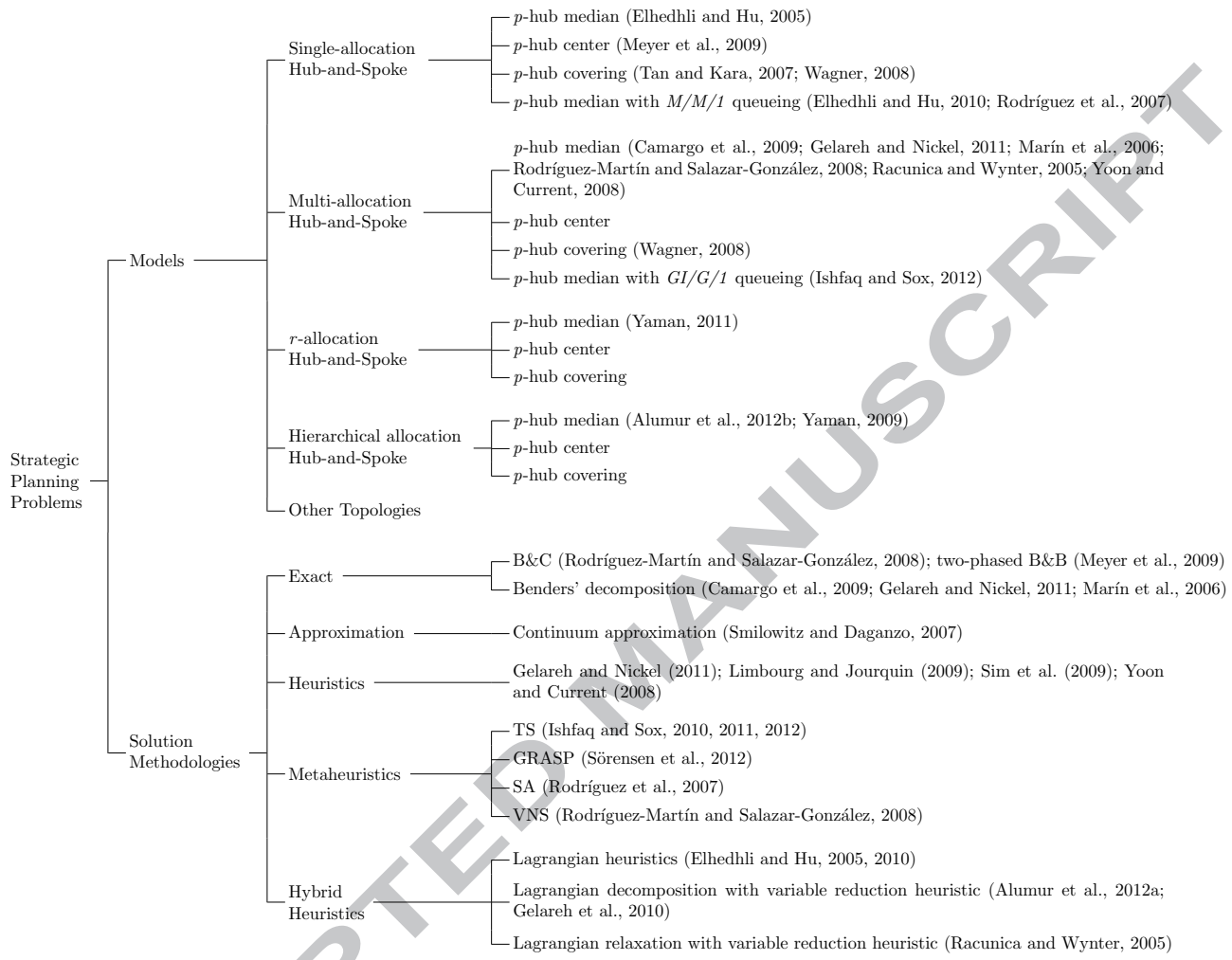


Figure 1: OR aspects of strategic planning problems

In order to maximize the utilization of multimodal transportation, consolidation is essential. In a *consolidation system*, instead of direct shipment of every cargo, low volume cargo is moved to a consolidation center and bundled into larger flows, transported by high-frequency and high-capacity multimodal services. These services have lower prices, expressed by *discount factors* per load unit, compared to other links.

Figure 1 shows the variety of **models** being used. In practice, there are various transportation network topologies: direct link, corridor, hub-and-spoke, connected hubs, static routes, and dynamic routes (Woxenius, 2007). In the literature, consolidation systems are mostly configured as *hub-and-spoke* networks, with *hub* being a freight handling (consolidation) facility. Locations of hubs are determined and *spoke* nodes are allocated to the hubs. These problems are called *hub location problems*. Figure 1 clearly reveals that the literature is concentrated on studying hub-and-spoke types of networks. No work is found on other network topologies. Depending on the real-world application, studying and comparing the various network topologies is interesting (Figure 2), both from theory and an application point of view. For instance, in transportation systems with waterways, the corridor topology seems promising.

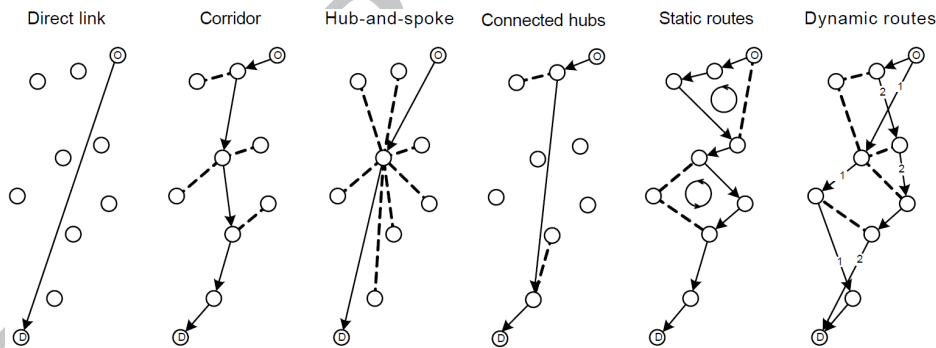


Figure 2: Six options for O/D transportation in a network of ten nodes. Dotted lines show operationally related links in the network design. In ‘Dynamic routes’, two alternative routes are shown. In all other designs, the routing is predefined (Woxenius, 2007)

In the literature, the hub location problem is commonly modeled as *hub median* or *hub center* problems (Meyer et al., 2009). The main objective of hub median problems is to minimize total transportation cost. If there is a maximum limit on the number of hubs, it is called the *p*-hub median problem. In hub center problems on the other hand, the objective is to minimize



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9 maximum distance (cost) between Origin-Destination (O/D) pairs. Next to  
10 these two formulations, hub location problems are sometimes modeled as *hub*  
11 *covering* problems where the objective function is to maximize the total num-  
12 ber of served spoke nodes. For an extensive study on hub location problems,  
13 we refer to Alumur and Kara (2008).  
14

15 Figure 1 shows that there are relatively few papers studying hub cover-  
16 ing and hub center problems, compared to hub median problems. Where  
17 maximizing market share and customer recognition is the prime goal, hub  
18 covering problems offer the best approach to model them. In comparison,  
19 hub center problems are suitable for designs where immense worst-case O/D  
20 distance is not desirable, especially in time-sensitive delivery systems. These  
21 problems are interesting to study.  
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23 One of the assumptions generally made in hub location problems is that  
24 the interhub network is a complete graph, but the spoke nodes are not always  
25 interconnected. Direct shipment between spoke pairs is also not allowed and  
26 the flow of cargo traverses at most two hubs. In practice, especially on  
27 an international scale, such a rigid structure is unlikely. Direct shipment  
28 by trucks is commonly used, and complete multimodal networks are not  
29 feasible. These facts bring many modeling and methodological challenges  
30 which need more investigation. A considerable part of the literature has a  
31 direct shipment option in their model. However, only Rodríguez-Martín and  
32 Salazar-González (2008) and Alumur et al. (2012a) assume an incomplete  
33 underlying network.  
34

35 The nature of products plays an important role in choosing the suitable  
36 hub location model, particularly in multi-commodity freight transportation.  
37 The hub median problem is widely used but the hub center problem is usually  
38 more suitable for planning huge networks, or planning delivery of perishable  
39 or time-sensitive cargos. Multi-commodity is critical in the distribution of  
40 sensitive cargo such as perishable and hazardous products. In practice, there  
41 are some preservation or safety restrictions in consolidating such cargo that  
42 affects their flow and might affect the design of the network. Our investiga-  
43 tion (in Table 1) reviews few papers studying multi-commodity transporta-  
44 tion which implies potential future research opportunities.  
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46 In addition to the topology discussions, the allocation of the spoke nodes  
47 to hubs plays a major role in hub location problems. There are different  
48 allocation policies of spoke nodes to the located hubs: single, multi-,  $r$ -  
49 , and hierarchical allocation. In *single allocation* problems, flow of spoke  
50 nodes can be assigned to only one hub, while in *multi-allocation* problems,  
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9 flow of spoke nodes is allowed to be assigned to more than one hub node.  
10 In *r-allocation* problems, spoke nodes are allocated to at most  $r$  hubs. In  
11 *hierarchical allocation*, the interhub network, connecting only pairs of hubs  
12 has two levels. Spoke nodes are allocated to the first level hubs and these  
13 hubs are allocated to second level larger hubs.  
14

15 The  $r$ -allocation hub median problem is a generalization of single and  
16 multi-allocation formulations where each spoke node is allocated to at most  
17  $r$  hub nodes. This problem, introduced by Yaman (2011), aims to reduce the  
18 size of multi-allocation problems. Yaman (2011) proposes an uncapacitated  
19  $r$ -allocation  $p$ -hub median problem where there are delivery deadlines, and  
20 direct shipment is permitted. She furthermore proposes several variations  
21 on this model and analyzes them for different values of  $r$ . For instance, one  
22 variation is the model where nodes with high demand values are allocated to  
23 more hubs, and nodes with low demand values are allocated to fewer hubs,  
24 resulting in distinct  $r$  values per hub. Other variations include service quality  
25 restrictions and delivery time restrictions, or considering the possibility of  
26 non-stop service between O/D pairs. Yaman (2011) analyzes these models  
27 based on the value of  $r$  and concludes that single allocation solutions may  
28 be more expensive than multi-allocation solutions, but allowing one or two  
29 more hubs may result in considerable savings in terms of the routing cost.  
30 Moreover, the resulting networks are likely to be much easier to operate and  
31 manage.  
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33 Hierarchical allocation hub median problems have a special structure of  
34 interhub network where there is a multi-level network of hubs, and each spoke  
35 node is allocated to one first level hub and each of these hubs is allocated to  
36 only one second level hub. Motivated by a cargo transportation system in  
37 Turkey, Yaman (2009) introduces a hierarchical hub median problem where  
38 traffic from an origin to a destination visit up to four hubs on its way. She also  
39 models a time restricted version of this problem where all cargo is required to  
40 be delivered to destinations within a given time bound and total routing costs  
41 is minimized. Later, Alumur et al. (2012b) propose a linear Mixed Integer  
42 Programming (MIP) formulation with some variable fixing rules and valid  
43 inequalities for the same problem, but with the difference that the objective  
44 function is to minimize total transportation and location costs per unit of  
45 time.  
46

47 The  $r$ -allocation and hierarchical allocation hub median problems merit  
48 more research. The  $r$ -allocation reduces the problem size, interesting for  
49 solving larger sizes of instances. Solving the standard instances,  $r$ -allocation  
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hub location problems spend less time reaching the optimal solution than a counterpart multi-allocation problem. On the other hand, hierarchical allocation problems are most suitable for large international networks with multi-level network of hubs.

The described models are solved using a variety of **solution methodologies**. To evaluate the performance of the solution algorithms designed in the literature (Figure 1), mostly the standard Australian Post (AP) and Civil Aeronautics Board (CAB) data sets are used. The CAB data set is relatively small and the majority of the literature is able to solve them to optimality in less than one hour. The AP data set on the other hand is larger (includes 200 nodes). Decomposition and relaxation approaches have been widely used and show promising results. However, the literature is able to find the optimal solution of instances with up to 30 nodes (Marín et al., 2006), or to reach a 9% optimality gap (Gelareh and Pisinger, 2011). Besides, the majority of the literature ignores capacity on the hubs and fixed costs of establishing the hubs. These elements make the problem even more difficult to solve. Rodríguez-Martín and Salazar-González (2008) propose a Branch-and-Cut (B&C) algorithm based on double decomposition, to solve a generated data set including up to 20 spoke nodes and 50 hubs. Their proposed algorithm is still not able to efficiently solve the instances of the capacitated hub median problem, but performs much better than a standard B&C algorithm with a Bender's decomposition. In practice, in a multimodal package delivery system for example, the number of served nodes and hubs are much more than the standard AP instances. Therefore, designing more powerful and efficient solution algorithms is needed.

Observing the literature, still many opportunities for **future research** exist. Capacity limitation on links and hubs is a first example. Capacity in consolidation systems causes significant congestion at hubs. Inclusion of congestion in hub location problems leads to more balanced distribution of flows throughout the network and decrease the operational costs of the crowded hubs. Elhedhli and Hu (2010), Rodríguez et al. (2007), and Ishfaq and Sox (2012) model the service at a given hub as queueing networks and include the congestion as the flow beyond the capacity. These are the few cases explicitly considering congestion leading to an interesting research direction in studying high-volume capacitated systems.

Another example of future research area is transshipment and its associated costs. Ignoring transshipment might result in suboptimal or infeasible solutions. In multimodal network design, transshipment are these operations

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9 at a multimodal terminal to shift flow from one mode to the next (Vis and  
10 de Koster, 2003). It fundamentally depends on technology and the equip-  
11 ment used to transfer operations. Studying feasibility, capacity, operation  
12 time and cost of transshipment in network design problems play a crucial  
13 role in multimodal transportation problems, especially with more than two  
14 modes. Ishfaq and Sox (2010, 2012) include both transshipment costs and a  
15 fixed cost to reflect modal choice in multimodal hub network design. They  
16 call this *modal connectivity cost*. The authors show in both papers that in  
17 comparison to over-the-road structure, design of multimodal networks is sen-  
18 sitive to the network parameters, especially to the cost ratio of transportation  
19 modes and this modal connectivity cost. Better insight in the cost structure  
20 of intermodal transport chains is one way to find necessary and effective  
21 policy actions for realising modal shift, which needs more research attention.  
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26 There has been limited attention on locating empty unit storage facil-  
27 ities. In consolidated systems, especially in containerized transportation,  
28 locating storage facilities for these resources are as important as locating the  
29 hubs. Consolidation operations are easier, faster and smoother, if the re-  
30 quired empty units are available on time. Lei and Church (2011) seems to be  
31 the only recent work on this type of problems. They deal with locating empty  
32 container storage yard away from ports. Studying the performance efficiency  
33 and cost reduction resulting from integrating their location in conventional  
34 hub location problems is another interesting area of research.  
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38 In addition to all these issues, in strategic level planning, competition and  
39 cooperation considerations affect the market study. As a result, based on the  
40 market and the shares of individual companies, the design of the network,  
41 location and number of hubs alters. Lei and Church (2011) incorporate the  
42 greedy-like behavior of drayage companies in designing their network. Meng  
43 and Wang (2011a) include different stakeholders and investment budget lim-  
44 its, and suggest a joint  $U$ -shaped transportation cost function. Vasconcelos  
45 et al. (2011) study the cost reduction of adding a hub to the existing net-  
46 work, which they calculate by the percentage of loads moving through the  
47 new hub. Lin and Lee (2010) incorporate competition in their hub location  
48 problem, and maximize profit of all carriers. Gelareh et al. (2010) address  
49 the competition between an existing dominating operator and a newcomer  
50 liner service provider which tries to locate their hub in a way to maximize the  
51 number of attracted customers. Inclusion of cooperation and competition,  
52 and studying the role of individual decision makers merit more attention in  
53 the network design and its cost calculations.  
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Last, but not least, environmental issues and requirements bring challenges. It is generally accepted that multimodal transportation itself has environmental privilege compared to unimodal truck transportation systems. Still, this issue has not yet been studied in hub-and-spoke network design problems.

### 3. Tactical Planning Problems

Tactical planning problems deal with optimally utilizing the given infrastructure by choosing services and associated transportation modes, allocating their capacities to orders, and planning their itineraries and frequency. Table 2 and Figure 3 provide an overview of the literature discussed on tactical planning problems.

Deciding whether to send cargo direct or through a consolidation system entails a tradeoff influenced by system costs, operation times, network structure, and customer requirements. In the literature on tactical planning problems, mostly hub-and-spoke structures are regarded. Freight on hub-and-spoke networks is transported by a single service, or a sequence of services where the loads are transferred from one service to the next at intermediate terminals. A *service* is characterized by its origin, destination, and intermediate terminals, its transportation mode, route, and its service capacity. Likewise, a *mode* is characterized by its loading capacity, speed, and price. Usually, these services and modes have fixed costs.

Following Figure 3, there are two groups of **models**. The first group, *Network Flow Planning* (NFP), relates to the flow planning decisions addressing the movement of orders (commodities) throughout the network. The second group, *Service Network Design* (SND), involves the service planning decisions including all decisions on choosing the transportation services and modes to move those commodities.

SND problems are furthermore partitioned into *static* and *dynamic* problems. While in both groups one determines the frequency of the service, the capacity allocation, the equipment planning, and the routing and flow of commodities, in the former it is assumed that all problem aspects are static over the time horizon, and in the latter, at least one feature (e.g. demand) varies over time. Table 2 shows a growing body of literature in SND problems compared to NFP problems. This trend indicates that decision makers take the fixed cost of employing services into account and look for cost-efficient solutions.

Table 2: Practical aspects of tactical planning problems

Reference	Mode	Category <sup>1</sup>	Fixed Schedules	Assets <sup>2</sup>	Empty Flows	Elastic demand	Split delivery	Additional Scheduling Issues <sup>3</sup>	Transshipment	Uncertainty Issues	Decentralized Decision Making	Additional objective components
Chen and Miller-Hooks (2012)		F								disruption		maximizing resilience
Cohn et al. (2008)	Road, Air	F										cost based on modal price
Croxtan et al. (2007)		F										
Huang et al. (2011)		F								disruption		
Meng and Wang (2011b)	Ship	F	✓	✓					✓			empty unit transport costs
Meng et al. (2012)	Ship	F	✓						✓	demand		maximizing net profit
Miller-Hooks et al. (2012)		F								disruption		maximizing resilience
Verma and Verter (2010)	Rail	F				✓		DD				bi-obj. incl. total exposure
Verma et al. (2012)	Rail	F				✓		DD				bi-obj. incl. total exposure
Anghinolfi et al. (2011)	Rail	S	✓		✓			DD	✓			transshipment costs plus penalty for not served demands
Ayar and Yaman (2012)	Road, Ship	S	✓					DD				penalty for waiting at terminals
Bektaş et al. (2010)		S										capacity violation penalty
Caris et al. (2012)	Barge	S	✓	✓							✓	are fixed costs, terminal waiting costs, penalty for empty capacity, and cooperation costs
Crainic et al. (2006)		S										
Chang (2008)	Road, Air, Ship	S	✓						✓			bi-obj.: travel cost; travel time
Cho et al. (2012)	Rail, Air, Ship	S						DD				bi-obj. incl. total travel times
Chouman and Crainic (2011)		S										
Gelareh and Pisinger (2011)	Ship	S	✓		✓				✓			maximizing net profit
Hsu and Hsieh (2007)	Ship	S	✓						✓			bi-obj. incl. fuel costs, transshipment costs and inventory costs
Lin and Chen (2008)	Road, Air	S	✓	✓				DD	✓			transshipment costs
Minh et al. (2012)		S		S	✓							
Pazour et al. (2010)	Road, Rail	S										bi-level: min. time, max. benefit
Shintani et al. (2007)	Ship	S	✓	✓					✓			maximizing net profit
Agarwal and Ergun (2008)	Ship	D	✓						✓			maximizing net profit
Andersen and Christiansen (2009)	Rail	D	✓	✓				VT	✓	travel times		maximizing net profit
Andersen et al. (2009a)		D	✓	S	✓							
Andersen et al. (2009b)	Rail	D	✓	S	✓			Synch				waiting times
Andersen et al. (2011)		D	✓	S	✓							
Bai et al. (2012)		D	✓	S								
Bauer et al. (2010)		D	✓	✓								emission costs
Hoff et al. (2010)	Road	D	✓	✓						demand		system costs, ad hoc capacity increase cost, handling and storing costs
Lium et al. (2009)	Road	D	✓	✓	✓	✓				demand		system costs, ad hoc capacity increase cost
Moccea et al. (2011)	Road, Rail	D	✓	✓				FS	✓			
Pedersen et al. (2009)	Rail	D	✓	S	✓							
Puettmann and Stadler (2010)		D	✓	✓				DD		demand	✓	outsourcing costs for drayage carriers, transshipment costs for inter-modal operator
Teypez et al. (2010)		D		S	✓			1D	✓			maximizing net profit
Zhu et al. (2011)	Rail	D	✓	M	✓				✓			

<sup>1</sup> F: Flow network planning, S: Static SNDs, D: Dynamic SNDs

<sup>2</sup> S: Single asset, M: Multi-asset

<sup>3</sup> DD: Delivery Deadline, FS: Flexible Schedules, VT: estimating Value of Time, 1D: one-period Delivery, Synch: Synchronization

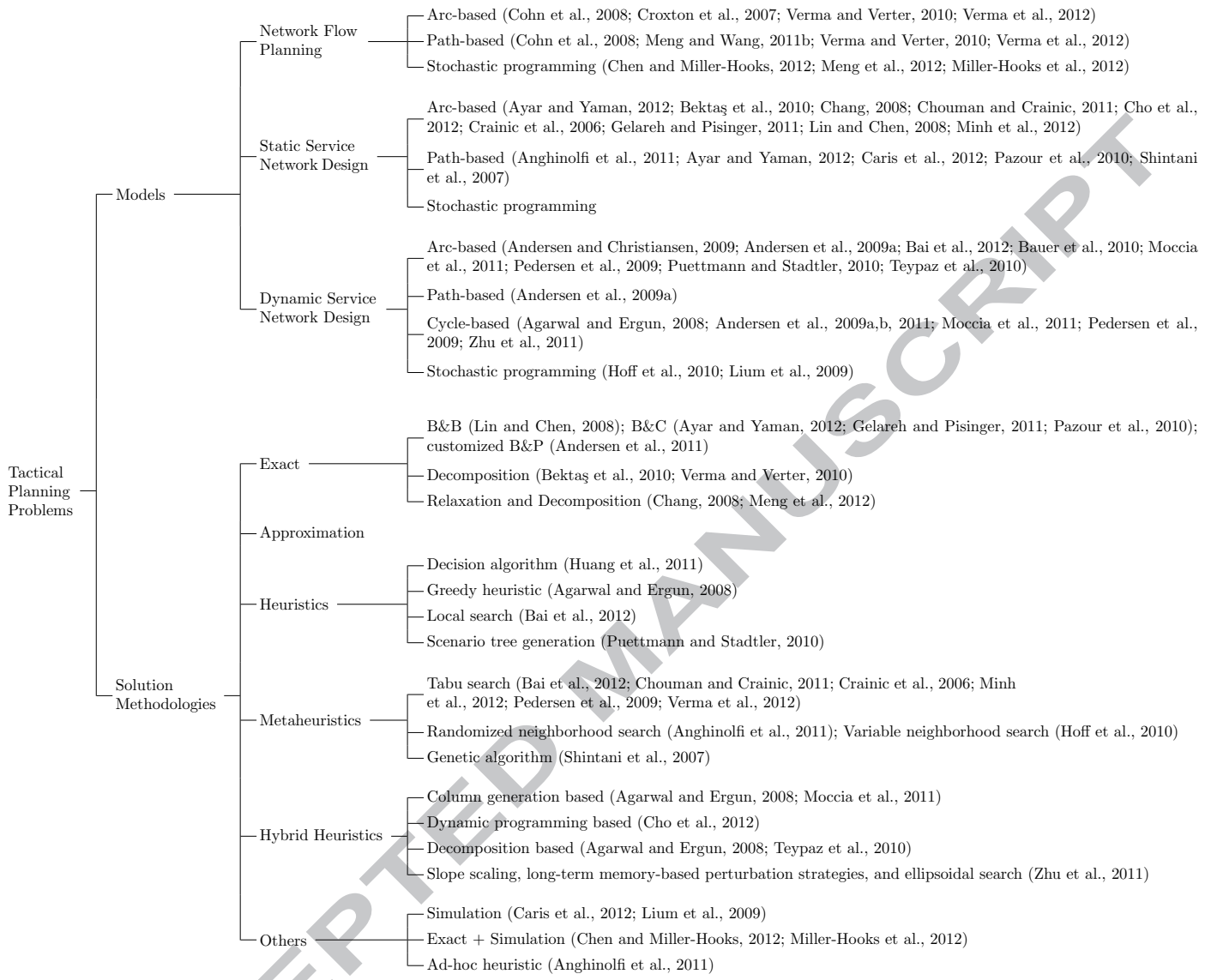


Figure 3: OR aspects of tactical planning problems

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In both NFP and SND problems, continuous variables are used to represent commodity flows throughout the network, but in SND problems, binary variables are included for selection of services. The variables can be *arc-based* representing flow on an arc or *path-based* representing flow on a path (a series of arcs). SND problems are then modeled as Fixed-Cost Capacitated Multicommodity Network Design (CMND) problems.

Dynamic SND problems have a time dimension in the CMND formulation, making it a discrete multi-period model. Therefore, the SND problem is mapped both in time and space, and each node in the new network represents a terminal at a time period. This *space-time* network has the potential to accommodate many real-life properties of SND problems. An example is waiting or transfer operations at a terminal, represented by arcs connecting different time periods with the same locations. Another example is different transportation modes, represented by additional arcs. Such arcs can therefore accommodate different costs for terminal operations and modal costs. For an overview on dynamic SND problems, we refer to Wieberneit (2008).

In addition to planning flows of commodities, routing, and scheduling of services, managing limited available resources (assets) are also integrated with SND problems. *Assets* can be containers, vehicles, crews, power units, engines, etc. Positioning, balancing, repositioning, and rotation of assets are the subject of asset management. Assets follow a “full-asset-utilization” policy ensuring that the composition, capacity, and other characteristics do not change over the planning horizon. *cycle-based* variables can be used to integrate the mode or vehicle rotation over the planning horizon into SND models. In this order, backward arcs connecting later time periods to earlier ones are used to represent cycles and rolling horizons. Figure 4 gives an illustration of a space-time network with cycle arcs.

In NFP and SND problems, arc-based variables are mostly used (Figure 3), while path-based and cycle-based formulations, particularly in dynamic SNDs where the physical network is multiplied by the number of time periods, are computationally interesting to study. A cycle-based formulation as soon as the cycles are enumerated, outperforms the arc-based formulation in both time and solution quality (Andersen et al., 2009a). Andersen et al. (2009a) show that compared to the arc-based formulation which yield 5% to 20% gap, the cycle-based formulation exhibit gaps from 1% to 5%. However, the drawback is that by increasing the number of periods in the planning horizon, the number of cycles to be generated grows exponentially and generating them needs smart enumeration algorithms. To cope with this problem, Andersen



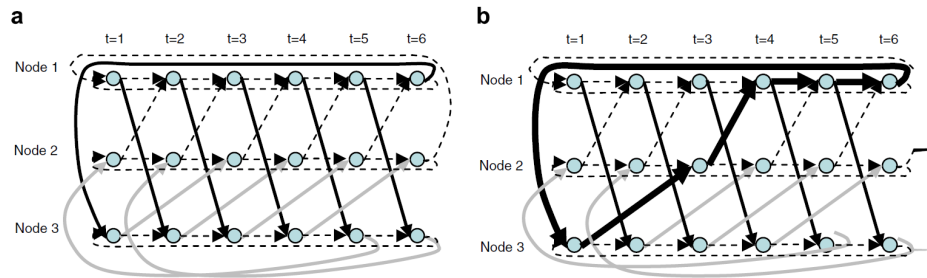


Figure 4: (a) Space-time network with three nodes and six time periods. (b) Example of a feasible service plan. (Andersen et al., 2009b)

et al. (2011) design a customized Branch-and-Price (B&P) algorithm for the problem presented Andersen et al. (2009a) and show its superiority to the other common exact algorithms. In their proposed algorithm, they integrate two column generation subproblems for integer cycle design and continuous flow-path variables. They also use a combination of branching strategies, a mechanism to dynamically add violated strong linear relaxation cuts, and an acceleration technique based on depth-first search to speed up finding integer solutions.

Solving NFP and SND problems due to their large set of variables is difficult. Figure 3 presents the **solution methodologies** used, and clearly shows that due to complexity of these problems, heuristic and metaheuristic solution methods are the prime choice. Among them, Tabu Search (TS) seems to be a popular metaheuristic algorithm (Bai et al., 2012; Chouman and Crainic, 2011; Crainic et al., 2006; Minh et al., 2012; Pedersen et al., 2009; Verma et al., 2012). However, we found no paper applying approximation techniques, which is an interesting research opportunity.

In order to evaluate the performance of the proposed algorithms, good benchmark sets are needed. The majority of the research on tactical planning level address specific real-world problems and the algorithms designed for those problems. Thus, a solid analysis on the efficiency of different algorithms, due to the lack of general benchmark sets, is not attainable. We can only mention some of the interesting results obtained by the researchers. For instance, Bektaş et al. (2010) compare arc-based and flow-based decomposition methods in solving small sizes of their nonlinear problem, and show that despite the fact that the arc decomposition has a better convergence, it takes more time compared to flow-based decomposition. In overall, both

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9 techniques handle the nonlinearity efficiently.

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11 Zhu et al. (2011) compare the performance of their hybrid algorithm with  
12 a state-of-the-art solver for small to medium sizes of a randomly generated  
13 data set. They show that their algorithm outperforms in computational time  
14 and even solution quality when instance size grows. For instance, the com-  
15 bination of slope scaling and long-term memory-based perturbation achieves  
16 on average 21% improvement in solution gap in 10 hours compared to the  
17 solver. Inclusion of ellipsoidal search even improves the solution gap by 2%  
18 more. For small instance, this hybrid algorithm finds the optimal solution of  
19 5 out of 7 instances and reaches a gap of 0.13% for the others.

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22 Ayar and Yaman (2012) use a real world data set with 34 nodes and  
23 167 services, and generate a random network of 66 nodes and 1200 arcs,  
24 and test them for 400 up to 1000 commodities. Their first conclusion is  
25 that by increasing the number of commodities, the optimality gap decreases.  
26 Moreover, adding valid inequalities and variable fixing strategies result in sig-  
27 nificant improvements both in time and solution quality. All their instances  
28 are solved to optimality within 6 minutes. Ayar and Yaman (2012) also in-  
29 vestigate variable fixing based on capacity restrictions, but in overall, it does  
30 not bring much improvement to their previous valid inequalities and variable  
31 fixing strategies.

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34 The work of Pedersen et al. (2009) is one of the examples of using TS as  
35 the base of solution algorithm. They use the instance sets of Crainic et al.  
36 (2000) and Ghamlouche et al. (2003). In comparison to a MIP solver, their  
37 algorithm shows robustness, and even outperforms the solver in 33 cases  
38 of the 78 instances they tested. Although the tuning of TS is dependent  
39 to the instance characteristics, in instances with particular structures like  
40 high fixed-variable cost ratio and/or loose capacity, TS outperforms the MIP  
41 solver. With the use of an independent multisearch strategy, Pedersen et al.  
42 (2009) could furthermore improve the results to 2% more. However, their TS  
43 still stands as a powerful algorithm.

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46 Adding to the aforementioned discussions, we see many other opportuni-  
47 ties for **future research**. Overall, Table 2 shows that little work has been  
48 carried out on integrating asset management in SND problems, while in mul-  
49 timodal transportation, especially in containerized shipment, more than one  
50 type of loading units are involved, and repositioning their empties is costly.  
51 Furthermore, these assets require simultaneous allocation planning. As an ex-  
52 ample, crew scheduling is usually studied independently, but it also depends  
53 on the service schedules, and embedding it in SND problems is expected to  
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9 provide higher performance efficiency. In recent literature, Zhu et al. (2011)  
10 extend the conventional SND and include car classification and blocking,  
11 and train make-up in a railway system. Their space-time modeling includes  
12 three layers for service, block, and car. They design a hybrid metaheuristic  
13 algorithm combining slope scaling, long-term memory-based perturbation  
14 strategies, and ellipsoidal search method, which can solve problems with up  
15 to 10 yards, 60 tracks and 3050 services. In solving small sized instances, in  
16 case their model cannot find the optimal solution in 10 hours, it reaches an  
17 optimality gap of 0.13%. Moreover, in solving bigger sizes, it outperforms a  
18 commercial solver both in time and solution quality.

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22 Another capital aspect of multimodal transportation systems worth more  
23 consideration is the transshipment of loads at terminals and its effects on  
24 the performance of the whole system. *Transshipment* is usually implicit in  
25 multimodal transportation tactical planning, though feasibility of operations,  
26 especially in the presence of fixed timetables depends on explicit study of  
27 transshipment operations and their related costs. Meng and Wang (2011b)  
28 only impose a constraint on maximum berth occupancy time for each ship  
29 deployment plan, and Anghinolfi et al. (2011) also include a restriction on  
30 maximum handling operations for each train at a given terminal. Still, these  
31 research works do not assess any explicit costs to these operations. Gelareh  
32 and Pisinger (2011) subtract a general transshipment costs (per container at a  
33 given port) from the revenue in their objective function. Hamzaoui and Ben-  
34 Ayed (2011) integrate transshipment costs into a handling cost per container,  
35 which also includes loading and unloading costs. Andersen and Christiansen  
36 (2009) study the issues of border crossing and embed the handling costs in  
37 terminals into unit flow cost.

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42 Some papers include detailed transshipment operations and their costs.  
43 Hsu and Hsieh (2007), in addition to servicing costs such as ship pilotage and  
44 berth occupancy, consider cargo handling, equipment charges, and inventory  
45 costs into their cost function. Shintani et al. (2007) have port related costs  
46 and cargo handling costs which are subtracted from revenue in their objective  
47 function. Hoff et al. (2010) explicitly include inventory holding costs at ter-  
48 minals into their objective function, and Zhu et al. (2011) include restrictions  
49 on maximum track occupation of trains at terminals and maximum number  
50 of block-building workload at each period, along with costs related to these  
51 operations into their model.

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55 Transshipment becomes more critical in the presence of cut-off times and  
56 when synchronization of the system plays an important role in on-time deliv-  
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ery of time-sensitive products. Andersen et al. (2009b) seem to be the only one taking synchronization into account. They extend the work of Andersen and Christiansen (2009) by including the synchronization within the system and with the neighboring systems. They conclude that by more collaboration and integration of transportation systems, significant improvement in performance can be achieved. In order to have a synchronized transportation system, studying transshipment, its conditions, and costs offers another interesting future research direction.

However, synchronization of operations might fail if uncertainty is ignored. Assuming the planning elements such as coming demand as deterministic generates suboptimal solutions, redundant costs and less efficiency. Among various types of uncertain factors, stochastic demands are studied mostly, and modeled as multi-stage stochastic programs (Hoff et al., 2010; Lium et al., 2009; Meng et al., 2012; Puettmann and Stadtler, 2010). Stochastic demand is not the only source of uncertainty. Andersen and Christiansen (2009) study the variability of travel times in their service network design, but with a different modeling approach. They add a slack variable that represents this variability, set a penalty cost for it in their objective function, and analyze the utilization of their fleet based on positive values of this variable.

Moreover, a reliable transportation network is a network that can recover from any disruption by preventing, absorbing, or mitigating its effects. Unexpected incidents like traffic jam, accidents, storms, hurricane, etc. can cause disruption on a link or in a terminal. In multimodal transportation planning, providing reliable but cost-efficient services is a hard task. If the designed network is flexible enough, disruption might be absorbed by the normal plans, but if this flexibility has not been deliberated, recovery plans are required to revive the system and keep the promised service levels. In multimodal transportation, such recovery plans usually involve service and modal change. In the recent literature, Huang et al. (2011), Chen and Miller-Hooks (2012), and Miller-Hooks et al. (2012) take disruption and required recovery and preparedness actions into account. Huang et al. (2011) compare the forecasted delay on a distressed link to the tolerance threshold of the next link, and if the delay crosses the threshold, a re-routing with the smallest deviation and least cost is made. Chen and Miller-Hooks (2012) define an indicator of network resilience to assess the vulnerability of a time-definite network and make a priori investment decisions for recovery action with a given budget. *Resilience* is defined as the ability of a network to cope with disruption via its topological and operational attributes. Miller-Hooks

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9 et al. (2012) extend this work by including *preparedness* actions that can  
10 provide increased recovery capability and increased coping capacity. Chen  
11 and Miller-Hooks (2012) omitted preparedness actions in order to decompose  
12 the problem into independent deterministic subproblems.  
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14 Huang et al. (2011) comprise forecasting decisions, propose a decision  
15 model based on an optimization model and an improved depth-first search  
16 method. Chen and Miller-Hooks (2012) design a framework employing Ben-  
17 ders' decomposition, column generation, and Monte Carlo simulation, and  
18 Miller-Hooks et al. (2012) present an integer L-shaped method and Monte  
19 Carlo simulation to solve this problem. Although all these three groups test  
20 their models on small instances, they provide interesting results. For in-  
21 stance, both Chen and Miller-Hooks (2012) and Miller-Hooks et al. (2012)  
22 indicate that competing measures such as reliability and flexibility that do  
23 not consider recovery actions may underestimate the network's ability to  
24 cope with unexpected events. In fact, a network may not be very reliable  
25 or flexible, but may be resilient or may be reliable or flexible, but not suffi-  
26 ciently resilient. Moreover, the maximum resilience is obtained from taking  
27 both preparedness and recovery options, and the more the budget is spent  
28 on preparedness options, the greater the benefits would be.  
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33 Disruptions are usually dealt with at the operational level, treated by the  
34 costly last minute solutions. However, the impact of a disruptive event and  
35 its aftermaths on the performance of a multimodal transportation system  
36 is dramatic and might result in the complete failure, especially in a large-  
37 scale international scope. Reflecting reliability and resilience into the tactical  
38 planning shows great improvement in the operations, implying that designing  
39 suitable pre-disaster and post-disaster actions requires further attention.  
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42 In Section 2, we give an argument on the importance of the role of deci-  
43 sion makers in the planning. On tactical level planning, the collaboration or  
44 competition of carriers influence the service level, the synchronization, and  
45 the system performance. In practice, an independent party manages each  
46 hub and leg of a multimodal transportation network. In the presence of their  
47 cooperation, for instance, a terminal operating company receives the infor-  
48 mation on the arrival of a ship or trains early enough to plan the necessary  
49 unloading, transshipment and loading tasks. In addition, the cooperating  
50 carriers can react to disruptions faster, using vehicles, modes, and resources  
51 of each other. Puettmann and Stadtler (2010) test the idea that collaboration  
52 reduces the operational costs on a chain with one multimodal operator and  
53 two carriers responsible for pre-haul and end-haul drayage. In their scheme,  
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9 the three parties do not exchange any information and plan their own oper-  
10 ations, however they iteratively exchange proposals and their cost effects are  
11 compared to the solution without coordination. Due to the time lag between  
12 the departure and arrival of orders, they include stochastic demand in their  
13 scheme, which calls for adaptation of plans. The authors present three mod-  
14 els for the proposal generation for the involved parties and use a scenario tree  
15 generation to quantify the expected gain of coordination. At the end, they  
16 conclude that transportation parties can significantly reduce in operational  
17 costs by collaboration.  
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20 From a different point of view and motivated by a Belgian barge trans-  
21 portation network, Caris et al. (2012) study a SND problem focusing on  
22 cooperation of inland terminals and line bundling. They define different co-  
23 operation scenarios and analyze them by means of simulation. The authors  
24 conclude that given the current transport volumes, more bundling opportu-  
25 nities may be created by reducing the number of departures or setting up  
26 a truck collection/distribution network. However, reducing the number of  
27 departures may lead to less service offered to customers. This can be solved  
28 by more cooperation between inland terminals to attain economies of scale  
29 and to reduce maximum waiting times for inland barges at sea terminals.  
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32 In SND problems, the individual role of the stakeholders is usually ig-  
33 nored and it is assumed that the whole transportation system is managed  
34 by a central party (namely multimodal operator). While in practice, each  
35 company has its own goal and policies, and shares limited data with others.  
36 Furthermore, these companies are competing with each other, keeping the  
37 market dynamic and vibrant. Inclusion of cooperation and competition in  
38 tactical planning problems merit more research.  
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41 Multimodal transportation service network design is in practice a complex  
42 problem with thousands of variables and constraints. With better study of  
43 the problem structure and design of smarter solution algorithms, it should  
44 be possible to derive more accurate solutions in less computational time.  
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#### 47 48 49 **4. Operational Planning Problems**

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51 On operational planning level, we still look for the best choice of ser-  
52 vices and associated transportation modes, best itineraries and allocation  
53 of resources to the demand. However, we need to answer the real-time re-  
54 quirements of all multimodal operators, carriers and shippers. Operational  
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Table 3: Practical aspects of operational planning problems

Reference	Mode	Problem Type <sup>1</sup>	Assets <sup>2</sup>	Transshipment Synchronization	Additional Scheduling Issues	Multiobjective Uncertainty Issues	Decentralized Decision Making	Additional objective components	
Bandeira et al. (2009)	Road, Rail	FMRA	S					all costs related to transportation of empty units	
Chang et al. (2008)		FMRA	S						
Erera et al. (2005)	Road, Rail, Ship	FMRA	S		plus unscheduled services			repositioning and cleaning costs of containers	
Di Francesco et al. (2013)	Ship	FMRA	S		one-day earlier scheduling	disruption		shortage costs	
Lam et al. (2007)	Ship	FMRA	S			demand			
Song and Dong (2012)	Ship	FMRA	S	✓				terminal and replenishment costs	
Topaloglu (2006)		FMRA	S			demand and travel times	✓		
Topaloglu (2007)		FMRA	S			demand and travel times	✓		
Topaloglu and Powell (2005)		FMRA	S			demand	✓		
Topaloglu and Powell (2006)		FMRA	S			demand			
Topaloglu and Powell (2007)		FMRA	S						
Bock (2010)		IRP		✓	✓	Driver's rest time	travel times	✓	transportation costs of owned and outsourced, loading and unloading costs, tardiness costs incurred due to late deliveries and late pickups, and vehicle fixed costs
Goel (2010)	Road, Rail	IRP		✓			travel times	✓	costs arising if customer demands cannot be satisfied in time (stockout costs)

<sup>1</sup> FMRA: Fleet Management and Resource Allocation, IRP: Itinerary Re-Planning

<sup>2</sup> S: Single asset, M: Multi-asset

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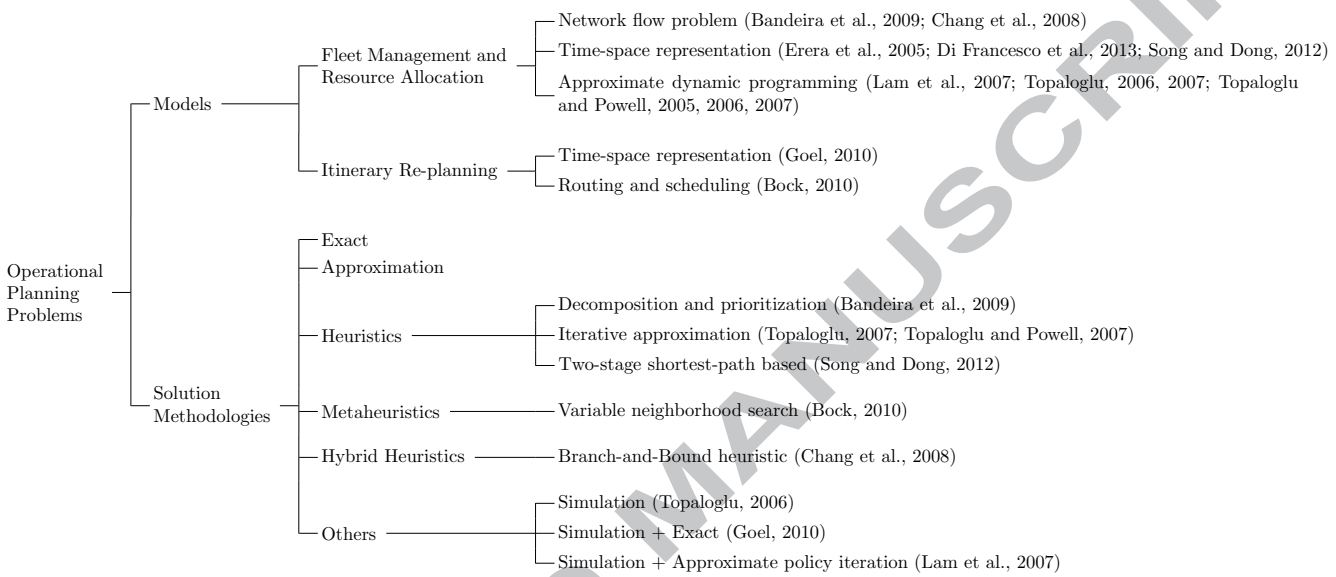


Figure 5: OR aspects of operational planning problems



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planning deals with dynamicity and stochasticity that are not explicitly addressed at strategic and tactical levels. These characteristics make operational planning problems remarkably complex. Hence, designing accurate and fast solution algorithms is then essential. Table 3 and Figure 5 provide a structured view of the literature addressing operational planning problems.

These problems relate to real-time planning for orders, and reaction and adjustment to any kind of disturbance (e.g. accidents, weather changes, or equipment breakdowns). Most of these system elements vary with time and show a non-deterministic behavior. Current decisions depend on both the present information and an estimation of the future, and the objective is not only to minimize the costs, but also to maximize reliability of the system. Table 3 and Figure 5 reviews the relating little work that has been carried out on operational planning problems.

In order to discuss the different problems, models and solution methodologies, we group the operational planning literature under two main topics: resource management and itinerary replanning. *Resource Management* problems deal with the distribution of all resources throughout the network: positioning, repositioning, storing, and allocating them to customer orders. *Itinerary Replanning* problems are focused on real-time optimization of schedules, modal routes, and relevant response to operational disturbance. Resource management and itinerary replanning problems are in practice intertwined and act as two components of a bigger operational planning problem. In the followings, for each group, we discuss the recent developments on modeling and solution methods.

Resource management are problems on how and when to optimally utilize the limited available resources. Some examples of these resources are vehicles (e.g. planes and trucks), trailers, rail cars, locomotives, containers, equipments, crew, power, etc. Once a resource is allocated to an activity, it is no longer available for certain duration. Moreover, when it becomes available again, it is often at a different location where it is not needed (Crainic, 2003). Empty loading unit repositioning and fleet management problems are more specific variants of resource management problems.

In *empty loading unit repositioning*, there is a set of empty and reusable loading units that should be shipped back from the location they are emptied to the locations they are needed. These loading units do not directly incorporate in the profit of transportation, but guarantee requested service level. In empty repositioning problem, future customer demand is unknown and the objective function is to minimize empty transportation plus storage

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9 costs, stockout costs, and in some cases, substitution costs. These problems  
10 are usually **modeled** as NFP problems with continuous variables to repre-  
11 sent the movement of the loading units. In the literature, Erera et al. (2005)  
12 compare a base repositioning strategy (a current state-of-the-practice) with  
13 three alternative strategies which integrate the repositioning and routing of  
14 the containers simultaneously. These three strategies are weekly, bounded  
15 daily, and unbounded daily repositioning. Erera et al. (2005) compare these  
16 strategies on a network with 10 ports and 900 orders and up to 1000 contain-  
17 ers. They show that the proper timing of repositioning is more important  
18 than deciding on the number of containers to be repositioned, and unbounded  
19 daily repositioning in overall is the best strategy.  
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23 Chang et al. (2008) investigate the substitution between containers of  
24 different types and its interchange cost reduction. *Container substitution*  
25 is defined as fulfilling the requests of one type of container with another  
26 type. In their paper, street-turn and depot-direct movement are allowed;  
27 therefore, empty containers can directly be transported among customers  
28 without passing through the terminals. They show that with substitution,  
29 port trips can be reduced by 70% and transportation costs from 4% to 47%.  
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32 These papers exclusively study empty repositioning of loading units. How-  
33 ever, none of them includes uncertainty or disruption (at locations or on the  
34 routes) into account. Di Francesco et al. (2013) study the effect of partial or  
35 complete port disruption in empty container repositioning in a liner shipping  
36 system. They model it as a time-space representation and consider a set  
37 of different disruption scenarios. They also include some non-anticipativity  
38 conditions to equalize the here-and-now decision variables over all scenarios.  
39 Di Francesco et al. (2013) test all combinations of a problem including 5  
40 locations (2 hubs), a 50 period rolling horizon scheme, 2 (normal and dis-  
41 rupted) scenarios, and 2000 customer orders. They show that in case of a  
42 normal scenario, the optimal deterministic solutions are the best, but in case  
43 of a disruption, the multi-scenario model produces the most effective results.  
44 Di Francesco et al. (2013) show their model is able to handle 12 disruption  
45 scenarios with up to 20 location in less than one hour.  
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50 In order to solve empty repositioning problems, different heuristics have  
51 been applied as the **solution methodologies**. Chang et al. (2008) test their  
52 Branch-and-Bound (B&B) heuristic on a transportation systems with 12 con-  
53 signees and 8 shippers, 2 local container depots and 1 container terminal, and  
54 up to 985 containers. Bandeira et al. (2009) implement decomposition and  
55 prioritization approaches on a 4 depot case with 4 to 8 clients. They test  
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9 and analyze the performance for different sizes of container fleet from 48 to  
10 216 containers. Their computational time ranges from 9 to 8800 CPU sec-  
11 onds. Bandeira et al. (2009) show that the suitable number of containers  
12 is highly dependent on the system parameters, and uncertainty makes the  
13 decision more difficult. For an integrated forward and backward planning of  
14 container fleet, Song and Dong (2012) analyze their shortest-path algorithm  
15 on two small and medium sized instances with 8 and 24 locations, 24 vessels,  
16 and 80000 containers. Their solution method in both cases provides better  
17 performance compared to the state-of-the-practice method, and the heuristic  
18 is only 3.3% worse than the exact algorithm in solving the small sized case.  
19 Even though it takes almost triple of computational time compared to the  
20 practice, in less than one hour the proposed heuristic provides a solution 89%  
21 better than the state-of-the-practice.  
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26 In addition to planning the allocation and positioning of empty loading  
27 units, the allocation and positioning of the operating fleet is also important  
28 but hard. In *Fleet Management*, there is a limited set of vehicles with limited  
29 capacity and the problem is to optimally allocate the capacity of this fleet  
30 to the random future orders, or allocating the vehicles to defined services,  
31 in order to maximize net profit. These problems also include decisions of  
32 repositioning empty vehicles, transshipment, and many others. Overall, in  
33 both variants of resource management problems, balancing the distribution  
34 of resources is the core of these highly dynamic problems.  
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37 The early well-known approaches **modeling** dynamicity were the space-  
38 time representations where the stochastic and time-dependent version is de-  
39 composed into with space and time indexed subproblems, and the impact of  
40 the current decision on the future is assessed by value functions. Due to the  
41 high number of possible load realizations, realistic problem sizes, and integral-  
42 ity requirements, Benders' decomposition and general stochastic techniques  
43 such as scenario-based methods or dynamic programming seem not feasible  
44 for computing the value functions arising from practice. Therefore, most of  
45 the stochastic fleet management models revolve around the idea of approxi-  
46 mating the value function in a tractable manner. This class of problems has  
47 been well studied but is still under further developments.  
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50 Topaloglu and Powell (2005, 2006, 2007) are some of the recent examples  
51 of fleet management problems modeled as *Approximate Dynamic Program-*  
52 *ming* (ADP). Figure 6 gives an illustration of the essence of ADP problems.  
53 These studies offer a nice framework for modeling and solving a variety of  
54 real world problems, especially those including time windows or labor restric-  
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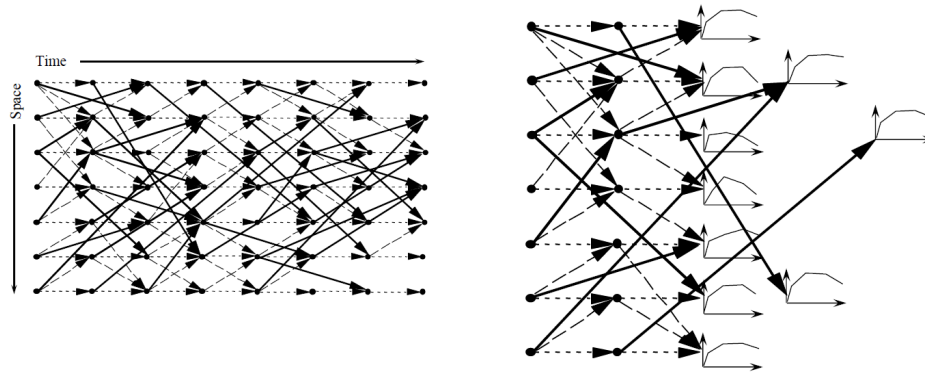


Figure 6: ADP solves sequences of smaller subproblems. (Left) A typical space-time network used in dynamic resource allocation; (Right) Some smaller subproblems. We need an approximation to capture the impact of present decisions on the future. (Powell, 2008)

tions, by addressing them at the level of the local subproblem. Topaloglu and Powell (2006) extend previous works on ADP models for fleet management to include heterogeneous resources and substitution among them. Their method uses a hybrid of linear and piecewise-linear approximations of the value function. Topaloglu and Powell (2007) develop sensitivity analysis methods for a stochastic dynamic fleet management model to compute the change in the objective value in response to changes in fleet size and load availability. Topaloglu and Powell (2005) extend the dynamic resource allocation problem to a distributed decision-making case. They use nonlinear functional approximation to model the coordination of actions of different agents.

Basically, simulation and approximation are used as **solution methodologies**. Topaloglu and Powell (2005) solve instances with 20 locations, 200 vehicle, and up to 6000 orders, and claim that in the deterministic version of the problem, the solutions are near-optimal, but in the stochastic version with random demands, centralized decision making is slightly more effective than distributed decision making. Topaloglu and Powell (2006) model and solve the problem with up to 60 locations, 600 vehicles, and 4000 orders. The hybrid value function seems to perform the best in the deterministic case, while piecewise linear value function provides the best solutions in the stochastic case. Topaloglu and Powell (2007) propose an approach which does not need multiple simulations with different values of the model pa-

parameter which is an important advantage. They decompose their dynamic program into time-staged sub-problems and by using an iterative improvement scheme; the value function is obtained with approximation. These test are done on problem sets with 40 locations, 200 vehicles, and up to 3000 orders during their planning horizon. Topaloglu and Powell (2007) implement this procedure first for single vehicle type and then extend it to the multiple vehicle type problem. Overall, ADP with good approximation of value function stands strong in solving fleet management problems with realistic sizes.

The *itinerary replanning problems* form our second group of operational planning problems. They are concerned with optimally responding to real-time system evolution, to maximize the service quality and therefore the marginal profit. Here, the notion of a planned solution does not make sense and the whole operation should continuously react and adapt in real-time (Crainic, 2003). The updating procedure, its accuracy and speed have a major influence on the efficient performance. Moreover, a single model or a solution approach no longer is capable of handling these complex problems. As such, there is a need to employ combinations of approaches, not only from the OR area, but also decision-making and computational sciences.

There is no doubt that ICT as well as tracking technologies such as RFID opened up many opportunities for carriers and shippers for a better trade. Crainic et al. (2009) gives an overview of different developments and current technological challenges in Intelligent Transportation Systems (ITS), both in hardware and software platforms. ITS delivers precise information in matter of seconds, hence significantly reduces the uncertainty at the terminals and for the next carriers of the loads (Crainic et al., 2009). Most of the developments in this regard have been hardware-driven, and more efforts are still needed to model and solve multimodal transportation planning problems under real-time information in an integrated chain (Crainic et al., 2009).

In the recent literature, Bock (2010) and Goel (2010) address the real-time issues into their **models**. Bock (2010) introduces a real-time-oriented control approach for efficient consolidation, transshipment, and dynamic handling of disturbances such as vehicle breakdown and accidents. Partial or total outsourcing of transportation services is also allowed and rest times for truck drivers are enforced. There are two different plans for dynamic update handling, namely, the relevant and the theoretical plans. When the execution of the *relevant plan* takes place, at an adaptation phase, generated future modifications are tested with the *theoretical plan* and based on future decisions.

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9 This approach works in a rolling horizon fashion. The simulation produces a  
10 future temporary optimization problem which solutions determine the next  
11 transportation paths of each request and vehicle at the end of current time  
12 interval.  
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14 From a different perspective, Goel (2010) studies the value of utilizing  
15 RFID technology and visibility over shipments throughout a multimodal  
16 transportation network of road and fixed-scheduled rail, with variable transit  
17 times. In this network, there are two decision-makers: a transport manager  
18 responsible for planning the shipments, and a terminal operator responsi-  
19 ble for dealing with unforeseen deviations. If the manager does not see the  
20 deviations in time and adjust accordingly, the terminal operator must then  
21 decide upon the shipment flows. Goel (2010) analyzes four levels of visibility,  
22 namely, *no visibility*, *daily snapshot*, *departure/arrival*, and *checkpoint*.  
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25 In order to **solve** these itinerary planning problems, Bock (2010) designs  
26 a variable neighborhood search algorithm and solves generated instances with  
27 up to 5600 locations, 372 orders, 399 transshipment locations, and 55 vehicles.  
28 He shows that the exact solutions are outperformed in a real-time environ-  
29 ment and a continuous improvement results in substantial cost reductions.  
30 Goel (2010) designs a simulation heuristic which at each iteration solves a  
31 multi-commodity network flow problem based on the updated information.  
32 He compare the defined visibility levels on a small real-world network of 1  
33 supplier, 3 rail operators with up to 40 trains per operator, and 3 factories.  
34 Goel (2010) concludes that on-time delivery performance can be significantly  
35 improved by increasing the level of visibility.  
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38 The number of papers on operational planning is remarkably lower than  
39 on the tactical and the strategic planning problems, opening many opportuni-  
40 ties for **future research**. We presented the highlights of the recent research.  
41 Operational planning problems are huge, complex and heavily time consum-  
42 ing to solve. Huge sets of data should be processed and new plans must be  
43 produced in matter of minutes or even seconds. Better approximation, bet-  
44 ter decomposition of the problem, and tighter formulations can improve the  
45 performance of the DSS. Parallel computation and algorithms also promise  
46 significant improvements in solving huge problems in matter of both time  
47 and efficiency. Moreover, the decision process and its timing might be also  
48 interesting. Usually the decisions are made when the input data has arrived  
49 to the system. For example, it is assumed that the arrival of a ship is an-  
50 nounced right when it arrives to a terminal. Planning the required operations  
51 beforehand might save both computational and execution times.  
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Moreover, in the operational planning literature, the modal switch is ignored. Assume that for example, at some point a large volume order arrives, or there is a modal breakdown. In such a situation, the choice of transportation mode and its operational costs are worth studying. In addition, no paper has discussed the dynamic allocation of multi-asset resources. In an international containerized transportation chain, usually more than one type of loading unit is used. For instance, reusable boxes or cages are allocated to customer orders, while the containers are allocated to move these smaller units. Not only repositioning of empty containers is important, but returning and positioning of empty smaller units is also important. Furthermore, incorporating transshipment time and capacity in terminals are interesting subjects in resource management. Regarding empty loading units, it would be interesting to incorporate inventory and replenishment techniques to the ordering process of these resources.

## 5. Prospectives

Multimodal transportation has become the key platform for containerized transportation solutions. In this review paper, we presented the recent developments and efforts on multimodal transportation planning from 2005 onward. Tactical level issues have been studied the most and strategic level problems rank second, followed by the operational level problems. Still, many challenges remain.

First of all, a better study of various physical topologies needs to be done. We observed that mostly the network is assumed to have a hub-and-spoke topology, while a corridor network is for example more appealing in a region with waterway transportation. Moreover, transportation of time-sensitive (e.g. express delivery and perishable) or even hazardous products (e.g. LNG) might require different transportation structures, policies, and objectives. These objectives might be furthermore conflicting with each other requiring multi-objective methodologies. In the recent literature, only Chang (2008), and Hsu and Hsieh (2007) study the trade-off between different objectives, e.g. costs and time. Multi-objective transportation planning thus merits more research.

Regarding transportation resources, there is a big gap in incorporating the backward flows into the planning of forward flows. The literature shows that by integrating the repositioning decisions in the network design, solutions are significantly more cost efficient and time saving. Moreover, due

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9 to the limited number and capacity, and additional regulations (e.g. work-  
10 ing hour regulations for drivers), simultaneous planning of multiple resources  
11 (e.g. vehicles plus drivers) should be incorporated. Taking dynamicity and  
12 stochasticity of the data into account also remains a major research challenge.  
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14 In most papers, it is assumed that the transportation system is centrally  
15 managed and only the requirements of the multimodal operator are taken into  
16 account. Obviously, the interactions and competitions among the carriers  
17 influence the execution of the plans. Their collaboration for example ensures  
18 the on-time delivery. Furthermore, integrating different levels of planning  
19 might provide more reliability, flexibility, and more important sustainability,  
20 generating more efficient solutions for the industry.  
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22 For all three planning levels, due to the complexity of the problems, solv-  
23 ing them is still a challenge in itself. Decomposition and relaxation tech-  
24 niques are used extensively. Branch-and-Cut algorithms provide a flexible  
25 platform to include many properties of network design problems, and with  
26 smart exploitation of the problem structure, finding stronger bounds and  
27 cuts, it is possible to push the size limits and solve more realistic problems.  
28 Among the metaheuristic algorithms, the family of Tabu search heuristics  
29 was used most. This fact leaves a great opportunity to study other fami-  
30 lies of metaheuristic algorithms, especially population-based algorithms, and  
31 compare their performance. In addition, parallel computing offers a capabil-  
32 ity to handle time and memory consuming solution algorithms especially for  
33 large and decentralized planning problems.  
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35 In this paper, we also discussed the different terminologies used in prac-  
36 tice: multimodality, intermodality, co-modality, and synchronomodality. The  
37 latter two have not received any attention from the OR community. However  
38 by looking at their definition, synchronomodality seems to be very appealing  
39 for the flexibility and efficiency it envisions. It offers a better utilization of  
40 transportation modes and resources, a better consolidation of loads, flexibil-  
41 ity and freedom to switch modes, and synchronization of the services. These  
42 terms are in fact the essence of optimized multimodal transportation plan-  
43 ning which needs to take many practical aspects into account such as the  
44 collaboration of the administrative bodies, uncertainty, traffic at terminals  
45 or en route, resource limitations and modal capacities. To conclude, despite  
46 the fact that the research in the area of multimodal transportation planning  
47 has accelerated, we believe that this outline and review gives ample new  
48 research directions for future study.  
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## Highlights:

- We give an overview of the multimodal transportation literature from 2005 onward.
- We approach the papers on strategic, tactical, and operational levels of planning.
- We discuss multimodal, intermodal, co-modal, and synchromodal transportation.
- We conclude our review paper with future research directions.

ACCEPTED MANUSCRIPT